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The Agile Project Portfolio Management Framework Guide



Synopsis

The Agile Project Portfolio Management Framework (APPMF) is a framework within which people can address complex portfolio management problems while productively and creatively delivering projects of the highest possible value. The APPMF works well with any project delivery method. From Scrum to Waterfall, and anything in between. The APPMF does not involve making project-by-project choices based on fixed acceptance criteria. Instead, decisions to add or subtract projects from the portfolio are based on the three goals of the APPMF: 1. Maximize the value of the portfolio 2. Seek the right balance of projects, thus achieving a balanced portfolio 3. Create a strong link to strategy, thus the need to build strategy into the portfolio. Defining strategy needs to come before you start project portfolio management. In order to select the right set of projects to execute, the strategic goals must be defined in advance. The APPMF is an adoption of the Scrum framework and shares many of the principles it was built upon. The APPMF, like Scrum, is: - Lightweight - Simple to understand - Difficult to master. The APPMF consists of Portfolio Teams and their associated roles, events, artifacts, and rules. Each component within the framework serves a specific purpose. The rules of the APPMF bind together the events, roles, and artifacts, governing the relationships and interaction between them.

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